

**Smart Policing
LAPD Grant #2009-DG-BX-0118
Request for a no-cost extension**

This is a request for a six month no-cost extension for LAPD's Smart Policing grant. The current end date is December 31, 2017. We request an end date of June 30, 2018.

1. Plan for spending remaining funds.

Based on the success of Operation LASER (the LAPD's Smart Policing Initiative), the LAPD established the Community Safety Operations Center (CSOC) in 2016. This center was in response to the rising tide of violence in four geographic divisions – 77th Street, Newton, Southeast, and Southwest. CSOC serves as a central location for oversight and coordination of activities by the Commander who is in charge of LASER (Commander Gerald Woodyard).

CSOC is the department's extension of LASER as it involves the use of data and analytics on a daily basis. LASER Zones (hot spot corridors) and chronic offenders are monitored daily by a team of crime analysts, detectives and supervisors who review and analyze the violent crimes that occur in the four divisions. Daily conference calls at 10 am occur with all of the division Captains and their teams to share information and to coordinate deployment and resources. This model proved to be successful in 2016 as violent crime was curtailed.

The CSOC/LASER model is being replicated across the LAPD and is part of the plan to sustain and continue data-driven policing. All four patrol Bureaus will use this model over the next two years, thus sustaining and institutionalizing the LASER concept.

Currently, CSOC is located at LAPD police headquarters (100 W. First Street on the third floor). The plan is to physically move CSOC to Operations-South Bureau where the Commander and others are located (7600 Broadway). A large room has been identified where CSOC analysts, detectives, and supervisors can be comfortably housed. Because CSOC relies upon technology and data there is a need for internet connectivity, telephone lines, large screen monitors, computers, and office furniture. CSOC will continue to serve as a hub for violent crime reduction in South Bureau, and its new surroundings will serve as an exemplar for the three other Bureaus.

Lastly, the Research Partner, Justice & Security Strategies and Dr. Craig Uchida, will work closely with CNA (the SPI TTA contractor) on a document that describes the organizational changes in the LAPD that have occurred during the grant period. CNA has contacted Dr. Brenda Bond of Suffolk University and Dr. Natalie Hipple of Indiana University to assist in writing this document.

As of October 31, 2017, \$66,171 remain in the grant. The current break down is:

Travel = \$2,809. Funds in this category will be used to attend future meetings involving SPI sites.

Office Supplies = \$30,914. Funds will be expended on the following items:

Six large screen monitors @ \$4,000 = \$24,000

Two computers @ \$1,000 = \$2,000

Software for computers (Microsoft Office, ArcGIS, Adobe Acrobat) = \$4,914

Other = \$32,448

Wiring for Local Area Network (LAN) = \$12,448

Office Workstations = 5 cubicles @ \$2,500 = \$12,500

Carpeting = \$5,000

Painting = \$2,500

2. Discuss why the funds will not be able to be spent by the grant end date of 12/31/2017.

The city and LAPD bureaucracy require extensive paperwork, approvals, and personnel to spend grant funds in a timely manner. Since January 2017 we have sought approvals for two different locations for CSOC. The first location was a large room in 77th Street Division that required wiring for the LAN and for telephone lines. We requested cost estimates from the city for the work that needed to be done. After waiting four months for the estimate, the costs were higher than anticipated – almost \$100,000 which was out of the range of the funding available. This meant that we had to search for another room that could serve as the center. The second location at a city office also requires city approval, cost estimates from the General Services Division and the Information Technology Administration, and purchasing of the supplies and services to make the room useable. The paperwork for this location is going through the city and should be approved by mid-December. We will use existing City contracts for monitors, computers, software, workstations, and other needs, but we anticipate that this will take additional time given past performance.

3. How you will ensure that the remaining grant funds will be spent within the timeframe requested.

The LAPD Project Director is Deputy Chief/Chief of Staff Sean Malinowski. His office will work closely with the LAPD grants unit, CSOC, and Dr. Uchida to ensure that grant funds are spent within the timeframe. The grants unit, directed by Ms. Stella Larracas, will closely monitor the city process and the agencies that approve the office space and the procurement of supplies and other material. Working as a team, Ms. Larracas, Lt. Jeff Bratcher of CSOC and Dr. Uchida will oversee the purchase of supplies (monitors, computers, etc.) and ensure that wiring, cubicles, carpeting, and paint are purchased and installed. They will be accountable to Deputy Chief Malinowski and Commander Woodyard.

4. Revised timeline of activities.

During the remaining period of time (November 2017-June 2018) CSOC and LASER activities will continue in South and Central Bureaus. Four new divisions will begin implementation of

LASER. We anticipate that we will add Central, Wilshire, and two other divisions. A total of 16 Divisions of 21 will be on board. This means that Captains will create a Crime Intelligence Detail (with a crime analyst and police analyst), identify chronic locations (LASER Zones) and create Chronic Offender Bulletins. Training for these divisions will occur in January and February 2018. By 2019 the five remaining divisions will implement LASER and use data-driven methods routinely.

Quarterly financial status reports, performance management reports, and semi-annual reports will be filed in January and April with final reports submitted in July 2018.

A brief, journal length article (in draft form) on organizational change in the LAPD will be completed by April 2018. Reviews and edits will occur in May with a final document completed in June.

December 2017: Obtain final approval of the office space from the City/LAPD; begin process for purchasing supplies and services.

January 2018: Process paperwork for carpeting, painting, and installation of LAN wiring. Obtain workstations, monitors, computers, and software.

February 2018: Install LAN and carpet; paint areas; set up workstations, computers and monitors.

March 2018: Complete all installation work in new location.

April – June 2018: Complete all facets of the grant, including a brief article for BJA.